

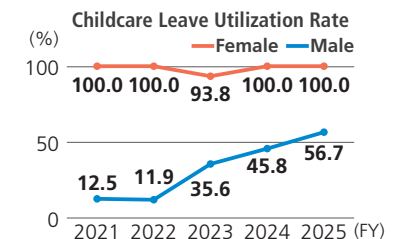
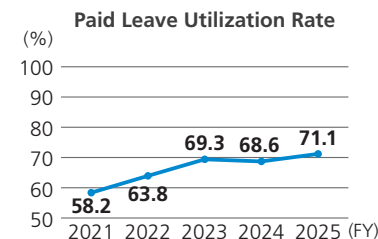
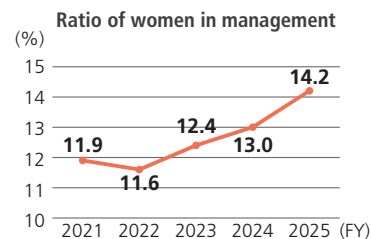
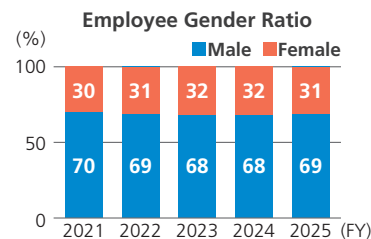
Financial and Non-financial Highlights

This page presents financial indicators that illustrate the MJS Group's business foundation and growth potential, as well as nonfinancial information about human capital in the form of tables and graphs. Please review the data to see the results of our efforts to continuously create value.

Financial Data

	Unit	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Earnings											
Net sales	Million yen	26,225	27,582	31,317	35,501	34,066	36,597	41,461	43,971	46,160	48,926
Gross profit	Million yen	17,389	18,292	19,952	20,532	21,149	22,607	25,603	26,800	27,876	29,651
SG&A expenses	Million yen	13,286	13,806	14,784	15,305	16,623	17,818	19,519	20,689	21,589	22,973
Operating profit	Million yen	4,103	4,485	5,167	5,227	4,526	4,789	6,084	6,110	6,287	6,677
Ordinary profit	Million yen	4,010	4,426	5,056	5,311	4,511	4,771	5,839	6,306	6,390	6,870
Profit attributable to owners of parent	Million yen	2,616	2,877	3,730	1,839	2,654	4,517	3,767	4,238	4,381	5,406
Ratio of operating profit to net sales	%	15.6	16.3	16.5	14.7	13.3	13.1	14.7	13.9	13.6	13.6
Ordinary profit margin	%	15.3	16.0	16.1	15.0	13.2	13.0	14.1	14.3	13.8	14.0
Ratio of net profit to net sales	%	10.0	10.4	11.9	5.2	7.8	12.3	9.1	9.6	9.5	11.0
Cash flows											
Cash flows from operating activities	Million yen	3,819	3,392	4,105	5,699	3,977	6,202	7,157	6,538	6,357	6,541
Cash flows from investing activities	Million yen	-1,589	-3,255	-3,311	-2,354	-4,303	-1,488	-2,856	-3,614	-4,373	-5,641
Cash flows from financing activities	Million yen	-1,418	-83	8,956	-1,636	201	-5,690	-1,778	-4,117	-4,502	-2,634
Free cash flows	Million yen	2,230	137	794	3,345	-326	4,714	4,301	2,924	1,984	900
Cash and cash equivalents at end of period	Million yen	6,235	6,290	16,041	17,749	17,624	16,648	19,171	17,977	15,459	13,754
Financial position											
Total assets	Million yen	21,823	24,566	38,211	38,348	42,958	43,487	45,793	46,018	45,331	48,758
Net assets	Million yen	14,864	16,277	18,058	19,029	20,430	22,630	24,775	27,186	29,637	33,380
Shareholder's equity	Million yen	14,807	16,269	18,045	19,018	19,958	22,192	24,278	26,711	29,281	33,136
Equity ratio	%	67.9	66.2	47.2	49.6	46.5	51.0	53.0	58.0	64.6	68.0
Other information											
Return on equity (ROE)	%	18.2	18.5	21.7	9.9	13.6	21.4	16.2	16.6	15.6	17.3
Return on assets (ROA)	%	19.2	19.2	16.1	13.9	11.1	11.0	13.1	13.7	14.0	14.6
Earnings per share (EPS)	Yen	83.46	92.05	119.89	59.59	86.53	149.78	126.18	141.70	146.40	180.56
Book value per share (BPS)	Yen	474.72	520.87	584.51	615.97	655.66	743.26	813.13	892.77	978.29	1,106.61
Dividend per share	Yen	25	27	34	38	38	45	45	50	55	60
Dividend on equity (DOE)	%	5.4	5.4	6.2	6.3	6.0	6.4	5.8	5.9	5.9	5.8
Dividend payout ratio	%	30.0	29.3	28.4	63.8	43.9	30.0	35.7	35.3	37.6	33.2

Non-financial Data



Company Profile

This page provides a corporate overview of MJS and lists the locations of its 33 branches (business sites) nationwide and its Group companies.

Branch Offices Group companies

Kyushu and Okinawa District

Kitakyushu Branch
Fukuoka Branch
Nagasaki Branch
Oita Branch
Kumamoto Branch
Solution Minamikyushu Branch
Kagoshima Branch
Okinawa Branch
Solution Okinawa Branch

Chugoku and Shikoku District

Okayama Branch
Takamatsu Branch
Solution Shikoku Branch
Matsuyama Branch
Hiroshima Branch
Matsue Sales office

Kinki District

Kyoto Branch
Solution Kyoto Branch
Osaka Branch
Kobe Branch
Himeji Sales office

Chubu and Hokuriku District

Shizuoka Branch
Hamamatsu Sales office
Solution Shizuoka Branch
Nagoya Branch
Kanazawa Branch
Solution Hokuriku Branch

Western Japan Solution District

Solution Chubu Branch
Solution Kinki Branch
Solution Chugoku Branch
Solution Kyushu Branch

Hokuto District

Sapporo Branch
East Hokkaido Service Center
Morioka Branch
Sendai Branch
Saitama Branch
Gunma Branch
Nagano Branch
Niigata Branch

Hokuto Solution District

Solution Hokkaido Branch
Solution Tohoku Branch
Solution Kanto Branch
Solution Shinshu Branch

Group companies

NTC Co., Ltd. (Head office: Niigata Prefecture)
LEAD Co., Ltd. (Head office: Gunma Prefecture)

Tokyo Metropolitan District

Chiba Branch
Tokyo Branch 1
Tokyo Branch 2
Tokyo Branch 3
Hachioji Branch
Yokohama Branch

Tokyo Metropolitan Solution District

Solution Branch 1
Solution Branch 2
Solution Branch 3
BP-SI Branch
Solution Kanagawa Branch

Group companies

MJS M&A Partners Co., Ltd. (Tokyo)
Transtructure Co., Ltd. (Tokyo)
Spice Inc. (Tokyo)
Tribeck Inc. (Tokyo)
DX Tokyo Co., Ltd. (Tokyo)
BizMagic Co., Ltd. (Tokyo)

ASEAN

Group companies

Synergix Technologies Pte Ltd.
(Singapore)

Corporate Overview

Company name	MIROKU JYOHU SERVICE CO., LTD.	Group companies	NTC Co., Ltd. LEAD Co., Ltd. MJS M&A Partners Co., Ltd. Transtructure Co., Ltd. Spice Inc. Tribeck Inc. DX Tokyo Co., Ltd. BizMagic Co., Ltd. Synergix Technologies Pte Ltd.
Founded on	November 2, 1977 (Securities code 9928 on the Prime Market of the Tokyo Stock Exchange)		
Head office	4-29-1 Yotsuya, Shinjuku-ku, Tokyo 160-0004 Japan		
Representative	Hiroki Koreeda, Representative Director, President		
Capital	3,198 million yen (as of March 31, 2026)		
Number of employees (consolidated)	2,342 (as of March 31, 2026)		
Overview of operations	Development and sales of business application software for accounting firms and their client companies. Sales of general-purpose servers and personal computers, sales of supplies, and provision of maintenance and support services. Provision of management information services, training and development services, consulting services, etc.	Company website	https://www.mjs.co.jp/en/
Users	8,400 accounting firms and 18,000 companies using ERP products		

Stock Information (as of March 31, 2026)

■ Stock Overview

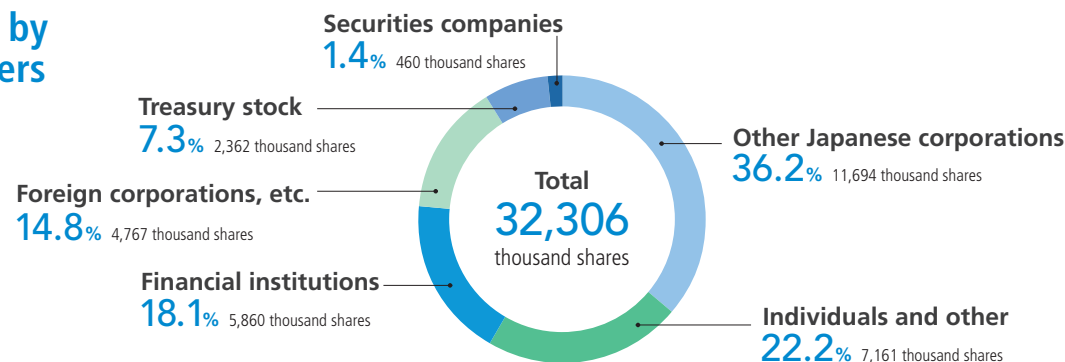
Total number of shares authorized to be issued	135,000 thousand shares
Total number of shares outstanding	32,306 thousand shares
Number of shareholders	4,668

■ Major Shareholders Overview (Top Ten)

Shareholders	Number of shares held (thousand shares)	Ownership (%)
HN Holdings Co., Ltd.	6,500	21.7
NK Holdings Co., Ltd.	3,671	12.3
The Master Trust Bank of Japan, Ltd. (Trust Account)	2,319	7.7
Custody Bank of Japan, Ltd. (Trust Account)	1,251	4.2
Hikari Tsushin KK Investment Limited Partnership	1,232	4.1
Nobuhiko Koreeda	1,045	3.5
NTTPC Communications, Inc.	1,030	3.4
INTERACTIVE BROKERS LLC	547	1.8
The Nomura Trust and Banking Co., Ltd. (Investment Trust Account)	509	1.7
NORTHERN TRUST CO. (AVFC) RE FIDELITY FUNDS	490	1.6
Total	18,599	62.1

*Treasury stock is not included in the above table and is excluded from the ownership ratio.

■ Stock Distribution by Type of Shareholders



Introducing the Official Character

Mironyan was created in 2024 through an internal competition as a character to be loved by every employee and cherished by customers.

Today, the character serves as a messenger conveying the appeal of MJS, playing an active role in public relations both inside and outside the Company.



To our readers —Share your opinions with us—

We publish this integrated report to deepen communication with our diverse stakeholders, including shareholders and investors. Please take a moment to complete our questionnaire and share your thoughts on this report and any suggestions for improvement.



Access the questionnaire here (about three minutes to complete). [🔗](#)